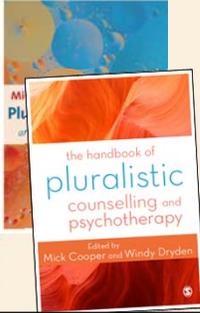


Pluralistic Counselling and Psychotherapy



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With thanks to John McLeod and all the clients, therapists and researchers who contributed data and analysis

Background

2006

John McLeod, with Mick Cooper, Julia McLeod and colleagues, set up Tayside Centre for Counselling

Tayside Centre for Counselling

The Tayside Centre for Counselling (TCC) offers free one-to-one counselling for people facing emotional and psychological problems. The TCC is research active, so clients who attend agree to be part of a research project which counselling can help those experiencing emotional and psychological problems.



Tayside Centre for Counselling at Abertay

Tayside Centre for Counselling

FAQs

What is counselling?

Counselling comes in different forms, but generally involves two people having an honest conversation about a problem - or problems - that one of them is experiencing. Counsellors are trained to offer clients a different way of understanding their problems, and in which problems can be addressed.

Beyond schoolism

Beyond 'Schoolism'

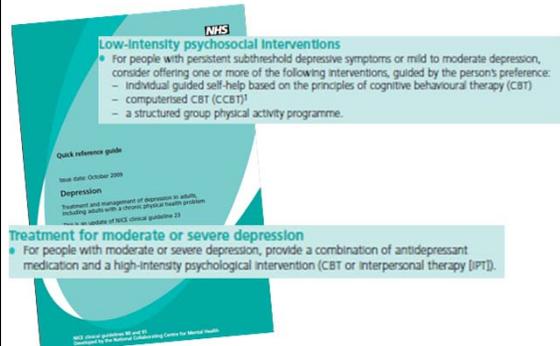
- History of therapy characterised by emergence of 'schools'
- Often segue into 'schoolism' and dogmatism: assumed monopoly of truth on aetiology and treatment of problems for all



Pressures in healthcare systems towards *therapeutic monoculture*:
'One size fits all'



UK guidelines on depression



NHS
Low-intensity psychosocial interventions
For people with persistent subthreshold depressive symptoms or mild to moderate depression, consider offering one or more of the following interventions, guided by the person's preference:
– individual guided self-help based on the principles of cognitive behavioural therapy (CBT)
– computerised CBT (CCBT)
– a structured group physical activity programme.

Quick reference guide
Issue date: October 2009
Depression
Treatment and management of depression in adults, including adults with a chronic physical health problem
www.nhs.uk/summary/nice-clinical-guidance/23

Treatment for moderate or severe depression
For people with moderate or severe depression, provide a combination of antidepressant medication and a high-intensity psychological intervention (CBT or interpersonal therapy [IPT]).

NHS Clinical Guidelines 94 and 95
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But, CBT doesn't work for everyone



Lucy: CBT's fine, but, like, I think, it's wrong for me because I'm, like, I'm aware... like [M: Mm]. I'm kind of aware when I'm thinking about something in a faulty way, um, and so being told that it's just not [...] at all. I'm just like 'Yeah, I know.' [Laughs]. Like I know I shouldn't do that, or I know I shouldn't do [M: Yeah] this or think like that or like-- Um... And it's just a bit, kind of, too-- the al-- just too basic I think... really... I think it maybe works better if you don't have any insight [M: Mm] into things [laughs]. Like maybe, I don't know, if you don't know what depression is or [M: Yeah] something like that... like it's not really, um, it feels really manualised and feels really like, um-- I don't know, kind of scripted...

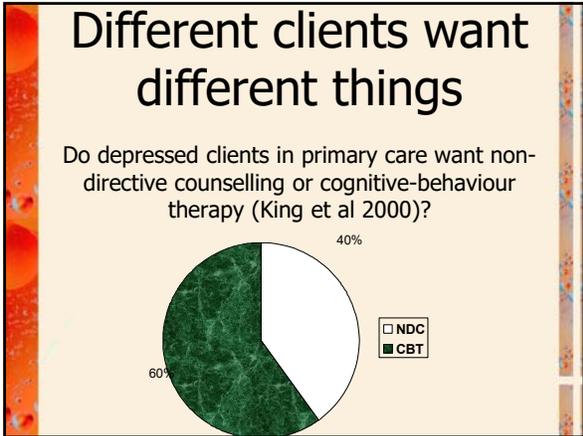
Pluralism: A celebration of diversity in therapy



www.obrazkoterapia.pl

The evidence base

As with Lucy, research shows that clients do not all want, or benefit from, the same thing

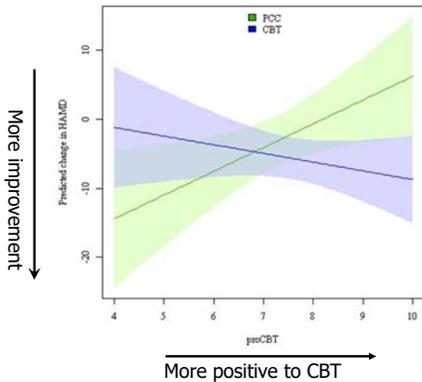


Clients do better in their preferred therapies

- Clients who receive their preferred treatment...
- Small increase in outcomes (ES = 0.28)
- 1.79 times less likely to drop out



Improvements in CBT and PCC by attitude towards CBT



Different clients do better in different therapies

- Most clients do best when levels of empathy are high...
...but some clients do not: highly sensitive, suspicious, poorly motivated
- Clients who do best in non-directive therapies vs. CBT:
 - high levels of resistance
 - internalizing coping style



Value of Shared Decision Making

- Clients generally value SDM
- In unhelpful therapeutic relationships, 'None of the research participants recalled their therapist ever checking in or having any form of discussion about what they wanted from therapy or if therapy was indeed helping' (Bowie, et al., 2016, p.2)



Core principles

Aim

- An attempt to transcend schoolism in all its forms (including a 'pluralistic schoolism') and re-orientate therapy around clients' wants and client benefit
- Maintaining a critical, self-reflective stance towards our own theoretical and personal assumptions



From 'either/or' to 'both/and'

The pluralistic approach strives to transcend 'black-and-white' dichotomies in the psychotherapy and counselling field, so that we can most fully engage with our clients in all their complexity and individuality

Practice A

Practice B

Theory A

Theory B

Relationship
Techniques

Single-orientation
Integrative

Pillar 1
Pluralism Across Orientations

'Lots of different things can be helpful to clients'

Pillar 2
Pluralism Across Clients

**'Different clients
need different
things at different
points in time'**

Pillar 3
Pluralism Across Perspectives

**'If we want to know
what's going to help
clients, let's discuss
it with them'**

Pluralism can be both a general attitude, and a specific practice

Pluralistic philosophy

Pluralistic practice

Pluralistic philosophy

The *belief* that different clients are likely to benefit from different things at different points in time

Example items from the Therapy Pluralism Inventory (Thompson et al., 2013)

- *I believe that lots of different therapeutic approaches have much to offer*
- *I do not believe that there is any one, "best" therapeutic orientation*
- *I think that there is one approach that suits most clients (reversed)*

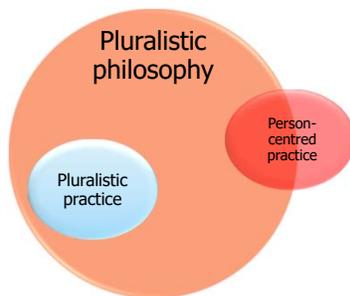
Pluralistic practice

Adopt a personally tailored approach with each client, including involving clients in conversations about the therapeutic process, ensuring that the therapeutic approach is suitable from the client's perspective, and tailoring therapy to the individual

Example items from the Therapy Pluralism Inventory (Thompson et al., 2013)

- *I explore with my clients the various ways we could work toward their goals*
- *I tailor the way that I work to each individual client*
- *I work collaboratively with my clients to agree the direction for therapy*

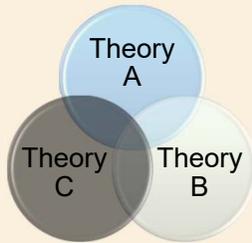
Distinction between two domains is important, as can hold a pluralistic attitude, without extensive tailoring of practices: correlation = .19 (3.6% overlap)



But isn't pluralism just the same as integrative therapy?

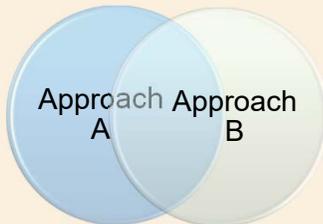
Integration

Putting together different theories



Theoretical integration

Selecting concepts and methods from existing approaches to create a new approach



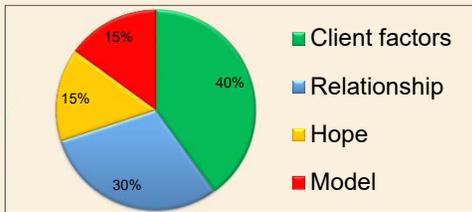
Assimilative integration

Starts with core model, with other approaches gradually integrated into it to develop a unique individual style



Common factors

Assumption that therapeutic change determined by similar factors across orientations



Eclecticism

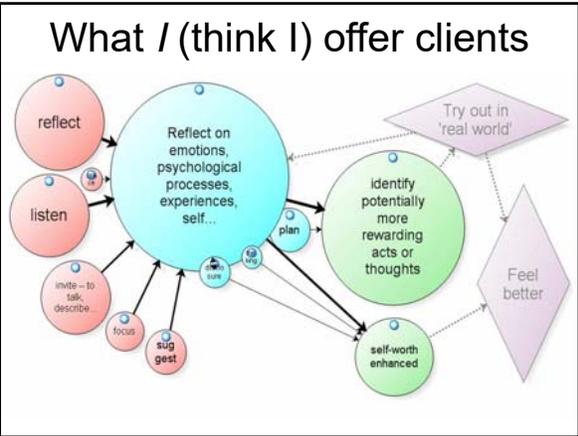
Selecting techniques from a number of different orientations irrespective of the underlying philosophies



Pluralistic practice = 'collaborative integrative' therapy, but...

1. Pluralism can be a philosophical stance, without necessitating a combination of practices
2. Integration, per se, does not necessitate collaboration: pluralistic practice is a form of integrative therapy specifically oriented around shared decision-making
3. Some forms of integration (esp. theoretical integration) can be schools in themselves

Pluralistic practice starts by being clear about what we can offer clients



Can we just trust our intuitive sense of what clients need?

A. Research indicates that therapists are generally poor judges of what clients want or experience



Explore

≠

Doing whatever a client initially asks for, and then sticking to it regardless!

=

Dialogue

Subtle, complex, on-going process
Draws on expertise of both client and therapist

Collaboration is not about the uncritical acceptance of the client's viewpoint, it's about moving beyond its uncritical negation

Co-constructing therapeutic methods I

- Assessment session with Saskia
- Asked Saskia what might be helpful to her in the therapy, and what she had found helpful or unhelpful with previous therapists
- Saskia: unhelpful when there is 'just a man sitting behind you' not giving you any feedback. Wants lots of input and guidance
- Mick: fairly happy to work that way, but also sensed that Saskia had a relatively 'externalised locus of evaluation' and had some concerns about reinforcing this

Source: Cooper and McLeod, 2011, p.111

Co-constructing therapeutic methods II

Mick: So it sounds like feedback will be useful?
Saskia: Yeah, Yeah.
Mick: OK
Saskia: Yes, definitely, because...no matter who we are in the world, wherever we are in life, there is always going to be something that we've missed, either because we don't want to see it, or because we just didn't see it. Even if someone is 90% 'actualised'...they're not going to see everything. [So] you [can] turn around and say: 'You could have said this, you could have done that.' And they're: 'Oh, really, thanks Mick, I never-- I never saw that.'
Mick: I guess the important thing for me, in giving feedback, is that you can say 'That's not right' [Saskia: Sure.] And you can say, 'No, that doesn't fit,' or 'That's not helpful' [Saskia: Sure, sure.]. I mean, one of the ways that I like to work is-- is very much with feedback...and that needs you to say to me, 'No, don't like that...' 'That's good...'

Metatherapeutic communication: an exploratory analysis of therapist-reported moments of dialogue regarding the nature of the therapeutic work

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^bDepartment of Psychology, University of Roehampton, London, UK

ABSTRACT

The purpose of the study was to investigate the nature of metatherapeutic communication (MTC), defined as dialogue between therapists and clients on the nature of the therapeutic work and the means by which it can be of greatest help to clients. Twelve counselling psychologists, working pluralistically with 35 clients experiencing depression, described on post-session forms moments of negotiation and collaboration around the therapeutic work. Two main dimensions of MTC were identified: the subject matter of the MTC and the temporal focus of the MTC. In addition, MTC varied by the time at which it took place. These findings provide a framework for understanding the nature of MTC in counselling and psychotherapy, and the opportunities for implementing it in practice.

ARTICLE HISTORY

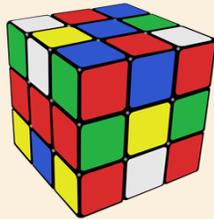
Received 20 September 2015
Revised 22 February 2017
Accepted 5 March 2017

KEYWORDS

Therapeutic alliance; shared decision-making; metatherapeutic communication; pluralistic counselling; collaboration

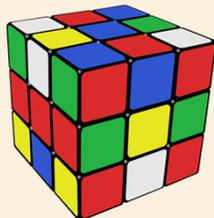
Temporal period: *When?*

- Before therapy
- Assessment sessions
- Start of sessions
- Within sessions
- End of sessions
- Review points
- Final sessions



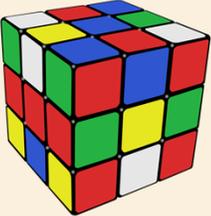
Subject matter: *What?*

- Goals
- Method
- Content
- Understanding
- Progress
- Experience



Temporal focus: *About when?*

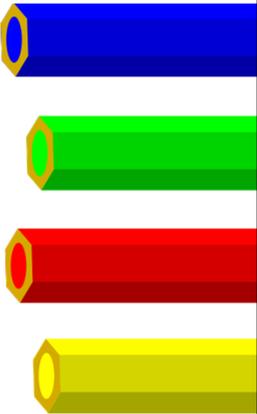
- Previous session(s)
- Current session
- Next session
- Therapeutic work as whole
- Extra-therapeutic activity/homework
- Ending



Evolving principles of metatherapeutic communication

1. Open metatherapeutic channels from the start
2. Actively invite clients to share their views, especially critical ones
3. See MTC as an ongoing process
4. Uncertainty is a good predictor of when to MTC
5. Be part of the dialogue
6. Describe what the options might be: scaffolding
7. Tailor levels of MTC to the particular client and their preferences
8. Use measures

Using systematic feedback to facilitate meta-therapeutic dialogue



Systematic feedback

- The *integration* into therapy of *validated* methods that invite clients, on a *regular* basis, to assess their wellbeing (*outcome feedback*), or experience of therapy and the therapeutic relationship (*process feedback*)



Why we're wary





Concerns that...

1. Meaningless – only articulates most superficial, symptom-level experiencing
2. Takes time away from 'deeper' therapeutic work
3. Clients will experience it as de-humanising -- complex pain and life circumstances turned into numbers: Buber's I-It relationship rather than I-Thou
4. Sets external, normative expectations for the therapeutic work and change
5. Focus of therapy becomes 'doing' rather than 'being'

2. Clients seem to get more out of therapy when used



Image: Kyrill Pool

Enhancing outcomes

In adult therapy field, use of systematic monitoring has now been established as a proven means of improving clinical outcomes

School-based counseling using systematic feedback: A cohort study evaluating outcomes and predictors of change
NICK CROFT¹, LINDA STEINERT², JACQUELINE SPANER³, & LISA BENTLEY⁴
Journal of School Psychology, 54(1), 1-15, 2015, doi:10.1016/j.jsp.2014.12.001

Abstract
The purpose of this study was to evaluate the effectiveness of a school-based counseling program that used systematic feedback to monitor and improve outcomes. The study was a cohort study that followed 100 students over a 12-month period. The results showed that the program was effective in improving outcomes for a significant number of students. The study also identified predictors of change, including the use of systematic feedback and the involvement of school staff.

Keywords: school-based counseling, systematic feedback, outcomes, predictors of change

The Importance of Systematic Feedback
The importance of systematic feedback in the field of school psychology has been well documented. Research has shown that the use of systematic feedback can lead to improved outcomes for students and staff. This study was designed to evaluate the effectiveness of a school-based counseling program that used systematic feedback to monitor and improve outcomes.

The Purpose of This Study
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3. Clients more likely to like it than not



Image: Kyrill Pool

4. Can help clients focus on what they want to change...



Image: Kyrill Pool

...and how much change they are making



Image: Kyrill Pool

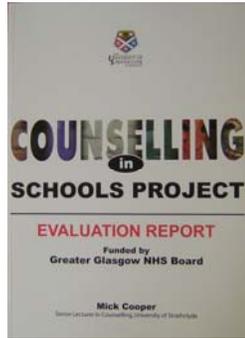
5. Can help clients to articulate how they feel



Image: Kyrill Pool

Accessing feelings

- *'The counsellor gave me a questionnaire of how I was feeling today...and that just made me think about what I was actually, like, feeling.'*
- May also be easier to write down feelings than say them to someone
- Cf. creative/projective methods: a 'third space'



6. Helps therapists adjust and improve their approach



Image: Kyrill Pool

7. Provides evidence for an approach or service



Image: Kyrill Pool

The need for evidence



Image: Kyrill Pool

If therapists do not gather evidence on the effectiveness of their work, these approaches may not be commissioned or available in years to come

Two main types of measures

- *Outcome measures*: feedback on changes in mental wellbeing (e.g., PHQ, CORE)
- *Process measures*: feedback on clients' experiences in therapy (e.g., Session Rating Scale, Helpful Aspects of Therapy)

Pluralistic specific measures...



The Goals Form

Goals Form

- Personalised outcome measure
- Invites clients to focus on what they want
- Discussed and agreed in assessment session
- Rated every subsequent week

Client name	Paraphase	Date	Session				
Goal Assessment Form v.1							
Goal 1:							
Not at all achieved	1	2	3	4	5	6	Completed
							achieved
Goal 2:							
Not at all achieved	1	2	3	4	5	6	Completed
							achieved
Goal 3:							
Not at all achieved	1	2	3	4	5	6	Completed
							achieved
Goal 4:							
Not at all achieved	1	2	3	4	5	6	Completed
							achieved
Goal 5:							
Not at all achieved	1	2	3	4	5	6	Completed
							achieved

Using the Goals Form

1. Client and therapist discuss the client's goals for therapy (normally at assessment)
2. Wording is agreed and written down on the Goals Form
3. Clients are asked to rate how much they feel each goal is currently achieved
4. Clients are asked which goals they would like to prioritise
5. The client's goals are transposed to an electronic copy of the form and copies of the personalised form is printed off
6. Clients are asked to rate their goals at the start of every session
7. Clients can add to, delete or modify their goals as the work progresses

Basic principles

1. Clients should not be *required* to set goals
2. Goals can normally be established in a first, or assessment, session
3. But, goal-setting is a process across therapy, and not a one-off event
4. Clients should be allowed to add to, remove and modify goals as appropriate
5. Goals should be determined by clients, in dialogue with their therapists





Inventory of Preferences (C-NIP)

- 18 item process measure (free to use) that invites clients to say how they would like therapy to be
- Can be used at assessment and in ongoing therapeutic work/at review
- Four dimensions: directiveness, emotional intensity, past orientation, support
- Additional preference items (e.g., gender of therapist)
- Key issue is **strong** preferences

Implicit needs and processes



‘Maybe I am getting...my kind of demands, just because I put down something on those papers... And I questioned whether; whether I should have been giving the opportunity to be kind of designing. Because I am the one who is unwell, who has been unwell, so giving me to the choice may be...’
(PfD client)

Being pluralistic about pluralism

Collaboration, MTC, systematic feedback, etc. may not be desirable or helpful for all clients – pluralism invites us to be critical/pluralistic about tools too

‘As a client, I felt like she would ask me how the session had been for me at the end of every session as a kind of mini-review and I just felt totally, like, put on the spot, and still trying to process whatever we had been talking about. So it kind of took me out of what I had been thinking about and I lost touch with the process, rather than become absorbed in it. And then I do the sort of people pleaser thing of trying to be like “Yeah, yeah, it was really good, really helpful”, and really want to answer her question as I do not want to say anything was unhelpful as that feels really uncomfortable. I would never say anything unhelpful.’
(from client experience research by Keri Andrews, counselling psychologist)



Therapist inauthenticity



‘I think it was an unfair situation on the therapist that I - that somebody just walks in from the street and gets into the project and says “So I want you to behave like this, this, this and this with me”... He is not behaving in a way he would naturally would behave.’
(PfD client)

Towards a *wikitherapy*

An evidence-informed resource for therapists and clients on the different methods that can help clients achieve different goals

